## Concentra®

# Regulatory Capital Disclosure

December 31, 2020





### Concentra Bank Basel III Regulatory Capital

_	OUSANDS, EXCEPT PERCENTAGES)	Q4	2020
	non Equity Tier 1 capital: instruments and reserves		124 252
1	Directly issued qualifying common share capital (and equivalent for non-joint stock companies) plus related stock surplus	\$	134,252
2	Retained earnings		268,322
3 6	Accumulated other comprehensive income (and other reserves)  Common Equity Tier 1 capital before regulatory adjustments	\$	13,554 416,128
	Common Equity fier 1 capital before regulatory adjustments	7	710,120
	non Equity Tier 1 capital: regulatory adjustments <sup>(1)</sup>		
26	Other deductions and regulatory adjustments to CET1 as determined by OSFI	\$	2,407
28	Total regulatory adjustments to Common Equity Tier 1		(25,120)
29	Common Equity Tier 1 capital (CET1)	\$	393,415
29a	Common Equity Tier 1 capital (CET1) with transitional arrangements for ECL provisioning not applied	\$	391,008
Addi	ional Tier 1 capital: instruments		
30	Directly issued qualifying Additional Tier 1 instruments plus related stock surplus	\$	110,987
31	of which: classified as equity under applicable accounting standards		110,987
36	Additional Tier 1 capital before regulatory adjustments	\$	110,987
Addi	ional Tier 1 capital: regulatory adjustments		
43	Total regulatory adjustments to Additional Tier 1 capital	\$	
44	Additional Tier 1 capital (AT1)	•	110,987
45	Tier 1 capital (T1 = CET1 + AT1)	\$	504,402
45a	Tier 1 capital with transitional arrangements for ECL provisioning not applied	Ś	501,995
Tier '	capital: instruments and allowances		
50	Collective allowances	\$	18,812
	Collective allowances Tier 2 capital before regulatory adjustments	\$	18,812
50 51	Tier 2 capital before regulatory adjustments		
50 51 Tier	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup>		18,812
50 51 <b>Tier</b> : 58	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)	\$	18,812
50 51 <b>Tier</b> 58 59	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)	\$	18,812 18,812 523,214
50 51 <b>Tier</b> : 58	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)	\$	18,812
50 51 <b>Tier</b> 58 59	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)	\$	18,812 18,812 523,214
50 51 Tier: 58 59 59a 60	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets	\$ \$ \$	18,812 18,812 523,214 523,214
50 51 Tier: 58 59 59a 60	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753
50 51 Tier: 58 59 59a 60 Capir	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753
50 51 Tier: 58 59 59a 60 Capi:	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7%
50 51 Tier: 58 59 59a 60 Capir 61 61a	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied	\$ \$ \$	18,812 18,812 523,214 523,214
50 51 Tier: 58 59 59a 60 Capit 61 61a 62	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 12.7% 16.3%
50 51 Tier : 58 59 59a 60 Capir : 61 61a 62 62a	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 12.7% 16.3% 16.3% 16.9%
50 51 Tier: 58 59 59a 60 Capir: 61 61a 62 62a 63 63a	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total Capital Ratio with transitional arrangements for ECL provisioning not applied	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 12.7% 16.3% 16.3% 16.9%
50 51 Tier: 58 59 59a 60 Capir: 61 61a 62 62a 63 63a	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 + T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 12.7% 16.3% 16.9%
50 51 Tier: 58 59 59a 60 Capir: 61 61a 62a 63a 63a OSFI 69	capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target  Common Equity Tier 1 capital all-in target ratio	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 12.7% 16.3% 16.9% 7.0%
50 51 Tier: 58 59 59a 60 Capir: 61 61a 62 62a 63 63a OSFI	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 + T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.3% 16.9%
50 51 Tier : 58 59 59a 60 Capir : 61 61a 62 62a 63 63a OSFI 69 70 71	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 + T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target  Common Equity Tier 1 capital all-in target ratio  Tier 1 capital all-in target ratio  Total capital all-in target ratio	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.9% 16.9% 7.0% 8.5%
50 51 Tier : 58 59 59a 60 Capir : 61 61a 62a 63a 63a OSFI : 69 70 71 Capir : 70	capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2) Total capital (TC = T1 + T2) Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets) CET1 Ratio with transitional arrangements for ECL provisioning not applied Tier 1 (as a percentage of risk-weighted assets) Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied Total capital (as a percentage of risk-weighted assets) Total Capital Ratio with transitional arrangements for ECL provisioning not applied Total capital (as a percentage of risk-weighted assets) Total Capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target Common Equity Tier 1 capital all-in target ratio Tier 1 capital all-in target ratio Total capital all-in target ratio al instruments subject to phase-out arrangements (only applicable between 1 Jan 2013 and 1 Jan 2022)	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.9% 16.9% 7.0% 8.5%
50 51 Tier: 58 59 59a 60 Capir 61 61a 62a 63a 63a OSFI 69 70 71 Capir 80	capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 + T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target  Common Equity Tier 1 capital all-in target ratio  Tier 1 capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target ratio  al instruments subject to phase-out arrangements (only applicable between 1 Jan 2013 and 1 Jan 2022)  Current cap on CET1 instruments subject to phase out arrangements	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.9% 16.9% 7.0% 8.5%
50 51 Tier: 58 59 59a 60 Capir 61 61a 62a 63a 63a OSFI 69 70 71 Capir 80 81	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target  Common Equity Tier 1 capital all-in target ratio  Tier 1 capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target to phase-out arrangements (only applicable between 1 Jan 2013 and 1 Jan 2022)  Current cap on CET1 instruments subject to phase out arrangements  Amounts excluded from CET1 due to cap (excess over cap after redemptions and maturities)	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.9% 16.9% 7.0% 8.5%
50 51 Tier: 58 59 59a 60 Capir 61 61a 62 62a 63 63 63 70 71 Capir 80 81 82	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments(2) Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target  Common Equity Tier 1 capital all-in target ratio  Tier 1 capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target ratio  al instruments subject to phase-out arrangements (only applicable between 1 Jan 2013 and 1 Jan 2022)  Current cap on CET1 instruments subject to phase out arrangements  Amounts excluded from CET1 due to cap (excess over cap after redemptions and maturities)  Current cap on AT1 instruments subject to phase out arrangements	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.9% 16.9% 7.0% 8.5%
50 51 Tier: 58 59 59a 60 Capir 61 61a 62 62a 63a 63a OSFI 69 70 71 Capir 80 81	Tier 2 capital before regulatory adjustments  capital: regulatory adjustments <sup>(2)</sup> Tier 2 capital (T2)  Total capital (TC = T1 +T2)  Total capital with transitional arrangements for ECL provisioning not applied  Total risk-weighted assets  al ratios  Common Equity Tier 1 (as a percentage of risk-weighted assets)  CET1 Ratio with transitional arrangements for ECL provisioning not applied  Tier 1 (as a percentage of risk-weighted assets)  Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital (as a percentage of risk-weighted assets)  Total Capital Ratio with transitional arrangements for ECL provisioning not applied  Total capital Ratio with transitional arrangements for ECL provisioning not applied  all-in target  Common Equity Tier 1 capital all-in target ratio  Tier 1 capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target ratio  Total capital all-in target to phase-out arrangements (only applicable between 1 Jan 2013 and 1 Jan 2022)  Current cap on CET1 instruments subject to phase out arrangements  Amounts excluded from CET1 due to cap (excess over cap after redemptions and maturities)	\$ \$ \$	18,812 18,812 523,214 523,214 3,089,753 12.7% 16.3% 16.9% 16.9% 7.0% 8.5%

(1) The regulatory adjustments include such items as goodwill, intangible assets, non-significant investments in the capital of banking, financial and insurance entities and transitional arrangements for expected loss provisioning. The Office of the Superintendent of Financial Institutions Canada (OSFI) introduced expected loss provisioning transitional arrangements for capital treatment allowing a portion of eligible allowances to be included in CET1 instead of Tier 2 capital on a transitional basis commencing in 2020 through to 2022. This adjustment is calculated each quarter as the increase in Stage 1 and Stage 2 allowances relative to the amount of Stage 1 and Stage 2 allowances as at December 31, 2019. This increased amount is tax adjusted and subject to a scaling factor that will decrease over time. The scaling factor to be applied is 70% for 2020, 50% for 2021 and 25% for 2022. The Company applied a scaling factor of 70% for Q4 2020.

(2) Tier 2 regulatory adjustments include non-significant investments in the capital of banking, financial and insurance entities.





#### Concentra Bank Leverage Ratio

(\$ TH	OUSANDS, EXCEPT PERCENTAGES)	Q4	2020
On-b	alance sheet exposures		
1	On-balance sheet items (excluding derivatives, SFT's and grandfathered securitization exposures but including collateral)	\$	11,048,034
4	(Asset amounts deducted in determining Tier 1 capital)		(25,120)
5	Total on-balance sheet exposures (excluding derivatives and SFTs)	\$	11,022,914
Deriv	ative exposures		
6	Replacement cost associated with all derivative transactions	\$	19,390
7	Add-on amounts for potential future exposure associated with all derivative transactions		8,697
11	Total derivative exposures	\$	28,087
Othe	r off balance sheet exposures		
17	Off-balance sheet exposure at gross notional amount	\$	934,120
18	(Adjustments for conversion to credit equivalent amounts)		(554,948)
19	Total Other Off-balance sheet items	\$	379,172
Capit	al and Total Exposure		
20	Tier 1 capital	\$	504,402
20a	Tier 1 capital with transitional arrangements for ECL provisioning not applied		501,995
21	Total Exposures	\$	11,430,173
	Politica .		
	rage Ratios		4.40/
22	Basel III Leverage Ratio		4.4%
22a	Basel III Leverage Ratio with transitional arrangements for ECL provisioning not applied		4.4%





#### **Basel III Regulatory Capital**

	OUSANDS, EXCEPT PERCENTAGES)	Q4 2	020
	non Equity Tier 1 capital: instruments and reserves		10.000
1	Directly issued qualifying common share capital (and equivalent for non-joint stock companies) plus related stock surplus	\$	10,000
2	Retained earnings  Assumulated other comprehensive income (and other records)		6,572
6	Accumulated other comprehensive income (and other reserves)  Common Equity Tier 1 capital before regulatory adjustments	\$	16,572
-	Common Equity Tier I capital before regulatory adjustments	7	10,572
	non Equity Tier 1 capital: regulatory adjustments <sup>(1)</sup>		
26	Other deductions and regulatory adjustments to CET1 as determined by OSFI	\$	2
28	Total regulatory adjustments to Common Equity Tier 1		(305)
29	Common Equity Tier 1 capital (CET1)	\$	16,269
29a	Common Equity Tier 1 capital (CET1) with transitional arrangements for ECL provisioning not applied	\$	16,267
Addit	ional Tier 1 capital: regulatory adjustments		
43	Total regulatory adjustments to Additional Tier 1 capital	\$	-
44	Additional Tier 1 capital (AT1)		-
45	Tier 1 capital (T1 = CET1 + AT1)	\$	16,269
45a	Tier 1 capital with transitional arrangements for ECL provisioning not applied	\$	16,267
Tior 2	capital: instruments and allowances		
50	Collective allowances	\$	15
51	Tier 2 capital before regulatory adjustments	\$	15
J1	ner 2 capital perore regulatory adjustments	Ţ	
Tier 2	capital: regulatory adjustments		
58	Tier 2 capital (T2)	\$	15
59	Total capital (TC = T1 +T2)	\$	16,284
59a	Total capital with transitional arrangements for ECL provisioning not applied	\$	16,284
60	Total risk-weighted assets	\$	23,398
Canit	al ratios		
61	Common Equity Tier 1 (as a percentage of risk-weighted assets)		69.5%
61a	CET1 Ratio with transitional arrangements for ECL provisioning not applied		69.5%
62	Tier 1 (as a percentage of risk-weighted assets)		69.5%
62a	Tier 1 Capital Ratio with transitional arrangements for ECL provisioning not applied		69.5%
63	Total capital (as a percentage of risk-weighted assets)		69.6%
63a	Total Capital Ratio with transitional arrangements for ECL provisioning not applied		69.6%
OSFI	all-in target		
69	Common Equity Tier 1 capital all-in target ratio		7.0%
70	Tier 1 capital all-in target ratio		8.5%
71	Total capital all-in target ratio		10.5%
Cani+	al instruments subject to phase-out arrangements (only applicable between 1 Jan 2013 and 1 Jan 2022)		
80	Current cap on CET1 instruments subject to phase out arrangements		
81	Amounts excluded from CET1 due to cap (excess over cap after redemptions and maturities)		
82	Current cap on AT1 instruments subject to phase out arrangements		
83	Amounts excluded from AT1 due to cap (excess over cap after redemptions and maturities)		
84	Current cap on T2 instruments subject to phase out arrangements		
J +	Amounts excluded from T2 due to cap (excess over cap after redemptions and maturities)		_

(1) The regulatory adjustments include intangible assets. The Company did not apply the transitional arrangements for ECL provisioning as there would be no material impact on capital levels or ratios.





#### Concentra Trust Leverage Ratio

(\$ TH	OUSANDS, EXCEPT PERCENTAGES)	Q4 20	020
On-b	alance sheet exposures		
1	On-balance sheet items (excluding derivatives, SFT's and grandfathered securitization exposures but including collateral)	\$	18,400
4	(Asset amounts deducted in determining Tier 1 capital)		(305)
5	Total on-balance sheet exposures (excluding derivatives and SFTs)	\$	18,095
Capit	al and Total Exposure		
20	Tier 1 capital	\$	16,269
20a	Tier 1 capital with transitional arrangements for ECL provisioning not applied		16,267
21	Total Exposures	\$	18,095
Leve	Leverage Ratios		
22	Basel III Leverage Ratio		89.9%
22a	Basel III Leverage Ratio with transitional arrangements for ECL provisioning not applied		89.9%

